

The Administration, Safety and Policing Task Force reviewed recommendations in the areas of Nutrition Services, Transportation, School Police, Athletics, Enrollment Services, Facility Usage, and Publications. The Task Force explored each area during at least one two-hour meeting and did independent research outside the Task Force meetings. The draft recommendations were then written by one of the Task Force members with a special expertise in that area and edits were made by the whole committee.

For the recommendations on School Police, the Task Force's review was concurrent with changes in District policy to move responsibility for School Police from the District to the City of Portland. At the urging of the District's General Counsel, the Task Force delivered to the Superintendent a separate and independent memo on school police. The Task Force recommendations included setting up a one-year review of the new policies.

### **Nutrition Services**

**Recommendations 164 VIII-2.1, 165 VIII-3.1, 166 VIII-4.1, 167 VIII-5.1**

The Task Force and the AISC found inherent contradictions in KPMG's findings for Nutrition Services relating to productivity and capacity. The Task Force and AISC recommends before additional Nutrition Services changes are implemented, the District should do a more thorough investigation of capacity at the central kitchen and at schools. Several recommendations were focused on serving more students, however the Task Force heard testimony that many schools do not have capacity

to serve additional students. Recommendation 165 on closing campuses during lunch is directly impacted by this limitation. It is important to note that cost savings in Nutrition Services will not benefit the General Fund. Because of federal regulations regarding school meals support, Nutrition Services is a separate fund and surplus funds cannot be transferred to the General Fund.

### **Transportation**

**Recommendations 209 VIII-32.1, 210 VIII-33.1, 211 VIII-34.1, 212 VIII-35.1, 213 VIII-36.1, 214 VIII-37.1, 215 VIII-37.2**

Transportation issues relate directly to student safety. The Task Force and AISC endorsed the actions the District has taken to implement many of the recommendations, such as increasing the cleanliness of District and Laidlaw buses. The Task Force and AISC also supported returning a safety supervisor position that had been cut earlier but is restored in the District's 1999 budget. In the Transportation area, there was a large degree of controversy over the figures KPMG presented. The Task Force and AISC believes that in order for the District to accurately know its true transportation costs and the costs for Laidlaw, an apples-to-apples cost comparison must be done. This task was beyond the scope of the committee but would be important to determine any real savings. The Task Force and AISC recommends an outside firm do this review.

### **School Police**

**Recommendations 216 VIII-38.1, 217 VIII-38.2**

The Task Force believes school police functions are key to the safety

*"We strongly urge the District to explore outside use of the central kitchen."*

John Osburn,  
Chair,  
Administration, Safety  
and Policing Task  
Force and Attorney, of  
Counsel, Ball Janik LLP

*“We support changes to the management of school police, as long as services are not reduced.”*

Bernie Giusto  
Administration, Safety and Policing Task Force and Chief, Gresham Police Department

*“Goals in enrollment can be achieved with existing District staff through cooperation with the existing Multnomah County School Attendance Initiative.”*

Darrell Tucker  
Director of Student Achievement-High School, Portland Public Schools

*“The athletic recommendations, such as academic eligibility for athletic participation, are a matter of District policy, therefore the AISC chose to forward them to the Superintendent without comment.”*

William Scott  
AISC and Director, Oregon Economic Development Department

of students and the good reputation of the District. While the Task Force did not initially support moving school police functions to the Portland Police Bureau (“PPB”), during the course of their deliberations, the District agreed to move school police functions under the leadership of the PPB Chief. The Task Force has provided the District guidance on how to manage this new relationship. It was critical to the Task Force and AISC that the current level of school police services be maintained and that District Police remain under a separate command structure.

### **Athletics**

**Recommendations 218 VIII-39.1, 219 VIII-39.2, 220 VIII-39.3, 221 VIII-39.4, 222 VIII-40.1, 223 VIII-40.2, 224 VIII-40.3, 225 VIII-40.4, 226 VIII-40.5, 227 VIII-40.6**

The Task Force supported opening sponsorship opportunities for capital projects as an alternative recommendation, but did not endorse seeking general advertising for school athletic functions. The Task Force believes advertising revenues would be unreliable, often resulting in products instead of cash and pursuit of such would not be an appropriate use of limited staff time. To enhance grant funds for athletics, the Task Force recommends that the Athletics Department work closely with the Portland Public Schools Foundation to develop and implement a plan for fundraising.

The Task Force heard testimony that available school athletics were already used to their maximum. The Task Force did not support initiating a middle school athletics program, but instead supported further District cooperation with other community organizations to provide student

opportunities. To further enhance the goals of the recently implemented academic eligibility requirements for athletics, the Task Force suggests the District create guidelines for a District-wide tutoring program. The AISC felt that many of the athletics issues were District policy decisions and so, because of time constraints, forwarded the full set of recommendations directly to the Superintendent without comment.

### **Enrollment Services**

**Recommendations 14 II-7.1, 17 II-10.1, 18 II-11.1**

Increasing student enrollment can have a direct impact on the health of the community and can increase District revenues. The Task Force and AISC endorsed the recommendations regarding Enrollment Services, however they did not support adding a full-time employee to seek out non-enrolled students. Instead the Task Force heard testimony that this goal can be accomplished with existing staff and through greater cooperation with school attendance programs such as the new initiative by Multnomah County.

### **Facilities Usage**

**Recommendations 171 VIII-8.1, 172 VIII-9.1**

The Task Force does not support increasing marketing of District facilities until the District has set clear policies, procedures and rental rates for facilities. The Task Force supports using part-time custodial staff for weekend and after hours rental usage. These recommendations were also reviewed by the Facilities Utilization Task Force.

## **Publications**

**Recommendations 100 VI-22.1, 101 VI-23.1, 102 VII-24.1**

The Task Force and AISC endorse the implementation of the Publications recommendations undertaken by the District. The Task Force and AISC encourage the Publications Department to continue to seek out opportunities to work with other local governmental agencies on printing services.